# Family & Children First Council Annual Report **Youth Employment Program**

Begun Center for Violence Prevention Research and Education Case Western Reserve University November 2015



The Family & Children First Council (FCFC) of Cuyahoga County supports youth employment programs for teenagers through Youth Opportunities Unlimited's (Y.O.U.) Pathways Internship program. The goal of Pathways is to develop mutually beneficial partnerships with area employers that will allow students to explore career fields and gain practical work experience, while helping businesses meet their needs. The program places teens with mentors in 4-8 week career-related work experiences that align with career pathways and allow them to apply the knowledge and skills learned in the classroom to a professional work environment. Internships are meant to enhance the student's educational background by providing opportunities for career exploration and development of industry specific skills, while encouraging personal growth.





The Begun Center for Violence Prevention Research and Education at Case Western Reserve University conducted an evaluation of the Youth Employment Program in Cuyahoga County. County government provides public funding for the programs through the Family & Children First Council. The county contracts with Youth Opportunities Unlimited to select and manage employers, candidates for employments, and provide operational direction and monitoring.

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### **Executive Summary: Youth Employment**

The focus of Youth Employment is to prepare young people for the workforce by providing job experience, career development or training, typically through internships, job placements, or career exploration programs. The Family & Children First Council (FCFC) of Cuyahoga County supports youth employment programs for teenagers through Youth Opportunities Unlimited's (Y.O.U.) Pathways Internship Program. Y.O.U. matches teenagers from Cuyahoga County, ages 14-18, with meaningful summer work experiences. Y.O.U. principally serves teens in families living at or below poverty level. The jobs provide a constructive opportunity and a safe environment for the teens to work and learn the skills they need to obtain a job. Teens learn first-hand about different careers that, with more education, lead to rewarding careers, while being mentored by Y.O.U. staff and their supervisors.

According to the Youth Opportunities Unlimited website, thousands of teenagers register each year in the hopes of getting a summer job or internship with one of over 350 employers in Cuyahoga County. Data for the analyses in this report were collected from the 2013-14 and 2014-15 cohorts of youth specific to the Pathways program that is facilitated by Y.O.U. The stated goal of Pathways is to "develop mutually beneficial partnerships with area employers that will allow students to explore career fields and gain practical work experience, while helping businesses meet their needs." Pathways-involved youth indicate their preferred career pathway and Y.O.U. attempts to align these interests with local worksites and mentors that provide youth with career exposure and the development of specific skills.

Pathways placed 105 youth representing 30 different schools in internships at 50 worksites across Cuyahoga County in the 2013-14 program period. In a survey conducted at the completion of their internship, 100% of youth agreed that their coordinator was an advocate for them during the experience and 92% felt that they were given work in their area of interest. 80% felt they were given the appropriate amount of work but only 52% were matched to their area of interest and 64% thought their internship was challenging and stimulating. Youth were given high marks by their mentors at the internship with 84% stating attendance and punctuality were excellent and 92% stated the overall rating as excellent or satisfactory. The 2014-15 cohort included 179 youth placed at 35 worksites. Nearly nine out of ten youth agreed that their coordinator was an advocate for them during the experience and supervision at Pathways intern sites was perceived to be strong during 2014-2015. All responding youth agreed that students at their site understood expected tasks. An overwhelming percentage of youth were given internship assignments that were their primary responsibility (90%) and 83% indicated they were assigned an appropriate amount of work. Seven out of 10 youth reported that their internship experience gave them a realistic sense of the vocational field in which they were interested. Similar percentages of youth (75%) agreed that they assumed additional responsibility at their internship and that the environment at their internship encouraged them to participate. While two-thirds (67%) of youth thought their internship was challenging and stimulating, 93% indicated they would recommend their internship to their friends. Youth in the 2014-2015 cohort were given high ratings for professionalism, punctuality, and reliability.

### **Youth Employment Program Description**

The focus of Youth Employment is to prepare young people for the workforce by providing job experience, career development or training, typically through internships, job placements, or careered exploration programs. The Family & Children First Council (FCFC) of Cuyahoga County supports youth employment programs for teenagers through Youth Opportunities Unlimited's (Y.O.U.) Pathways Internship Program. Y.O.U. principally serves teens in families living at or below poverty level. The jobs provide a constructive opportunity and a safe environment for the teens to work and learn the skills they need to obtain a job. Teens learn first-hand about different careers that, with more education, lead to rewarding careers. The stated goal of Pathways, the specific program funded by FCFC, is to "develop mutually beneficial partnerships with area employers that will allow students to explore career fields and gain practical work experience, while helping businesses meet their needs." Youth indicate their preferred career pathway and Pathways attempts to align their interests with local worksites and mentors that provide youth with career exposure and development of specific skills.

Y.O.U. interests are measured around 16 career clusters developed by the National Career Clusters Framework representing 79 different career pathways:

### • Agriculture, Food, and Natural Resources

The production, processing, marketing, distribution, financing, and development of agricultural commodities and resources including food, fiber, wood products, natural resources, horticulture, and other plant and animal products/resources.

- <u>Architecture and Construction</u>
   Careers in designing, planning, planning, managing, building and maintaining the built environment.
- <u>Arts, A/V Technology, and Communications</u>
   Designing, producing, exhibiting, performing, writing, and publishing multimedia content including visual and performing arts and design, journalism, and entertainment services.
- Business Management and Administration

Planning, organizing, directing, and evaluating business functions essential to efficient and productive business operation. Business Management and Administration career opportunities are available in every sector of the economy.

• Education and Training

Planning, managing, and providing education and training services, and related learning support services.

• <u>Finance</u>

Planning, services for financial and investment planning, banking, insurance and business financial management.

<u>Government and Public Administration</u>

Executing governmental functions to include governance: national security, foreign service, planning, revenue and taxation, regulation, and management and administration at the local, state, and federal levels.

Health Science

Planning, managing, and providing therapeutic services, diagnostic services, health informatics, support services, and biotechnology research and development.

Hospitality and Tourism

Management, marketing, and operations of restaurants and other food services, lodging, attractions and recreation events, and travel-related services.

### • <u>Human Services</u>

Preparing individuals for employment in career pathways that relate to families and human needs.

• Information Technology

Building linkages in IT occupations framework for entry-level, technical, and professional careers related to the design, development, support and management of hardware, software, multimedia, and systems integration services.

- <u>Law, Public Safety, Corrections, and Security</u>
   Planning, managing, and providing legal, public safety, protective services and homeland security, including professional and technical support services.
- <u>Manufacturing</u>

Planning, managing, and performing the processing of materials into intermediate or final products and related professional and technical support activities such as production planning and control, maintenance, and manufacturing/process engineering.

• <u>Marketing</u>

Planning, managing, and performing marketing activities to reach organizational objectives.

- <u>Science, Technology, Engineering, and Mathematics</u>
   Planning, managing, and providing scientific research and professional and technical services (e.g., physical science, social science, engineering), including laboratory and testing services, and research and development services.
- Transportation, Distribution, and Logistics

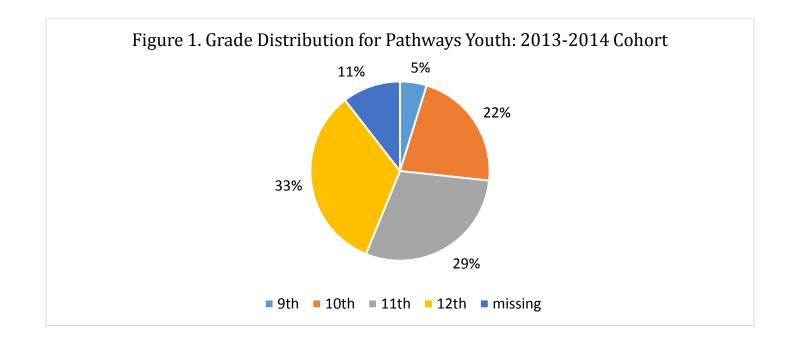
Planning, management, and movement of people, materials, and goods by road, pipeline, air, rail and water and related professional and technical support services such as transportation infrastructure planning and management, logistic services, mobile equipment, and facility maintenance.

In addition to completing the Career Clusters Interest Survey and identifying the top three areas that best relate to activities they like to do, Pathway participants spend time researching the academic requirements necessary to excel in the those field both in high school and post-secondary. The "Career Selection Investigation" phase requires them to list the academic requirements and complete a "Do I Have What It Takes?" self-assessment to identify if they have the skills needed, and if not, how to gain those skills. Data from the Y.O.U. Pathways program for youth in the 2013-2014 cohort are shared below.

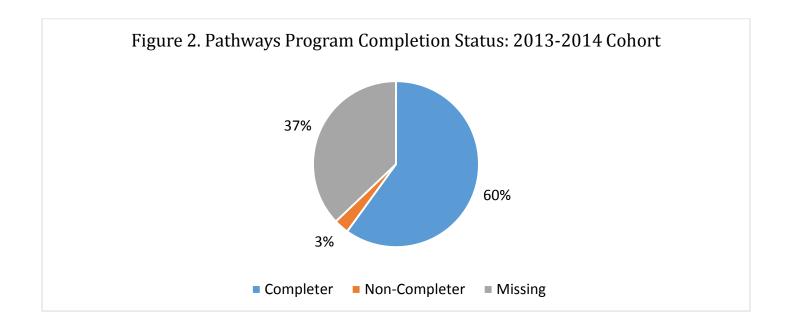
### Y.O.U. Pathways Program Data: 2013-2014 Cohort

Pathways placed 105 youth in internships at 50 worksites across Cuyahoga County in the 2013-2014 cohort (see Table 1). The 105 youth represented 30 different schools in Cuyahoga County (see Table 2). The majority of the 105 Pathways youth were 12<sup>th</sup> graders (33%) and 11<sup>th</sup> graders (29%) as illustrated in Figure 1.

**105 UNIQUE YOUTH** PARTICIPATED IN THE INTERNSHIPS AT 50 WORK SITES IN 2013-14 REPRESENTING 30 DIFFERENT SCHOOLS IN CUYAHOGA COUNTY.



Overall, 60% of youth successfully completed the Pathways Program, although this percentage may be higher because of missing data for 37% of youth. Analysis of actual intern hours completed revealed that 40% competed 120 or more hours, indicating that they worked the required 120 hours for that time period. However, with available data it is impossible to tell if the 33.3% of youth with zero hours are actually non-completers or completers with missing intern hour data.



| TABLE 1. PATHWAYS PROGRAM DATA SUMMARY: 2013-2014 COHORT |     |      |  |
|--|-----|------|--|
|  |     |      |  |
| Number of Youth  | 105 | %    |  |
|  |     |      |  |
| Grade  | 5   | 4.8  |  |
| 9th  | 23  | 21.9 |  |
| 10th   | 31  | 29.5 |  |
| 11th   | 35  | 33.3 |  |
| 12th   | 11  | 10.5 |  |
|  |     |      |  |
| Number of schools  | 30  | N/A  |  |
| Number of intern sites                                   | 50  | N/A  |  |
| Number of completers                                     |     |      |  |
| Completers   | 63  | 60.0 |  |
| Non-Completers   | 3   | 2.9  |  |
| Missing  | 39  | 37.1 |  |
| Number of reported hours                                 |     |      |  |
| Zero hours   | 35  | 33.3 |  |
| 1-119 hours  | 28  | 27.7 |  |
| 120+ hours   | 42  | 40.0 |  |

Over 30 different public, charter and private schools represent the diversity of secondary education facilities that refer participants to Pathways. One third of all Pathways interns were students at MC2 STEM High School or Design Lab Early College High School (see Table 2). The schools represented include districts throughout Cuyahoga County.

| TABLE 2. SCHOOL NAME: 2013-2014 COHORT |           |         |  |
|--|-----------|---------|--|
|  | Frequency | Percent |  |
| MC2 STEM High School                   | 24        | 22.9    |  |
| Design Lab Early College High School   | 12        | 11.4    |  |
| Nexus Academy                          | 9         | 8.6     |  |
| Missing                                | 8         | 7.6     |  |
| John Hay High School - CSSM            | 6         | 5.7     |  |
| Max Hayes High School                  | 6         | 5.7     |  |
| Ginn Academy                           | 3         | 2.9     |  |
| Glenville                              | 3         | 2.9     |  |
| John Hay                               | 3         | 2.9     |  |
| Whitney M. Young                       | 3         | 2.9     |  |
| Cleveland School of the Arts           | 2         | 1.9     |  |
| John Adams High School                 | 2         | 1.9     |  |
| John Hay Early College                 | 2         | 1.9     |  |
| Shaw High School                       | 2         | 1.9     |  |

| St. Joseph Academy                         | 2   | 1.9   |
|--|-----|-------|
| Beachwood                                  | 1   | 1.0   |
| Bedford High School                        | 1   | 1.0   |
| Benedictine                                | 1   | 1.0   |
| Brush High School                          | 1   | 1.0   |
| Horizon Science Academy                    | 1   | 1.0   |
| Jane Addams                                | 1   | 1.0   |
| John Hay High School - A&D                 | 1   | 1.0   |
| John Marshall                              | 1   | 1.0   |
| Lakewood                                   | 1   | 1.0   |
| Martin Luther King                         | 1   | 1.0   |
| Orange High School                         | 1   | 1.0   |
| Rhodes                                     | 1   | 1.0   |
| Solon                                      | 1   | 1.0   |
| St. Edward                                 | 1   | 1.0   |
| St. Martin De Porres and OSU Extension     | 1   | 1.0   |
| Successtech Academy                        | 1   | 1.0   |
| Trinity High School                        | 1   | 1.0   |
| Westshore Career Tech/Lakewood High School | 1   | 1.0   |
| Total                                      | 105 | 100.0 |

A diversity of work sites and companies partner with the Pathways Internship program to give the interns a chance to explore real-world opportunities and gain experience across 16 different career cluster interest areas (see Tables 3 and 4). Information and descriptions about each of these worksites and contact information for the organizations can also be found in Appendix A at the end of this report.

| TABLE 3. INTEREST AREAS AND ASSOCIATED PLACEMENT LOCATIONS: 2013-2014COHORT |                                       |  |
|---|---------------------------------------|--|
| Interest Area   | Placement Location                    |  |
|   |                                       |  |
| Agriculture, Food & Natural   |                                       |  |
| Resources   |                                       |  |
|   | CMSD Design Lab                       |  |
| Architecture & Construction   |                                       |  |
|   | Cogswell Hall                         |  |
|   | Turner Construction                   |  |
|   | Cleveland Public Library              |  |
|   | AP Business Solutions                 |  |
|   | Great Lakes Science Center            |  |
|   | The Centers for Families and Children |  |
|   | ACE Program                           |  |

| Arts, A/V Technology &                |   |
|---------------------------------------|---|
| Communications                        |   |
|                                       | Black Professionals Association Charitable Foundation |
|                                       | CSU Math Corps  |
|                                       | Cuyahoga Community College, Western Campus            |
|                                       | Ideastream/WVIZ                                       |
|                                       | Music Settlement                                      |
|                                       | Alzheimer's Association                               |
|                                       | Cleveland State University Division of Technology     |
|                                       | Fusion Fitness Training and Wellness Center           |
|                                       | Glenville High School                                 |
|                                       | Ohio Film Festival Commission                         |
|                                       | Warrensville Heights YWCA/YMCA                        |
|                                       | Small Business Administration                         |
| Business Management & Administration  |   |
|                                       | Ronald McDonald House                                 |
| Education & Training                  |   |
| U                                     | Cleveland State University Math Department            |
|                                       | Cleveland Public Library                              |
|                                       | Cleveland Municipal Court                             |
|                                       | Cuyahoga County Animal Shelter                        |
|                                       | Ohio Film Festival Commission                         |
| Government & Public<br>Administration |   |
|                                       | Kaiser Permanente Secrets Project                     |
| Health Science                        |   |
|                                       | CMSD Lemonade Day                                     |
|                                       | University Hospitals                                  |
|                                       | City of Euclid Animal Shelter                         |
|                                       | Cuyahoga County-Senior & Adult Services               |
|                                       | Cuyahoga County Animal Shelter                        |
|                                       | Dr. Malcom Walters Jr. Family Dentistry Practice      |
|                                       | Kaiser Permanente Secrets Project                     |
|                                       | ACE Program   |
|                                       | The Centers for Families and Children                 |
| Hospitality & Tourism                 |   |
|                                       | City of Cleveland Recreation Department               |
|                                       | Cuyahoga County-Senior & Adult Services               |
| Human Services                        |   |
|                                       | Cleveland Municipal Court                             |
|                                       | CMSD Lemonade Day                                     |
|                                       | LGBT Community Center                                 |

|   | Literacy Cooperative/Mound School                 |
|---|---|
|   | Case Western Reserve University Biochemistry Lab  |
|   | Glenville High School                             |
|   | Strawbridge Memorial Chapel                       |
|   | Engage Cleveland                                  |
| Information Technology                        |   |
| mormation recimology                          | Cleveland Public Library                          |
|   | Trend Consulting                                  |
|   | Literacy Cooperative/Mound School                 |
|   | Cleveland Clinic Surgical Prep Department         |
| Law Dublis Cofety Corrections                 | Cleverand Chinic Surgical Prep Department         |
| Law, Public Safety, Corrections<br>& Security |   |
|   | City of Cleveland, Division of Fire               |
|   | CMSD Lemonade Day                                 |
|   | Cleveland-Marshall Law School Professor           |
|   | City of Cleveland Police Department               |
|   | Dominion East Ohio Construction Projects          |
|   | Literacy Cooperative/Mound School                 |
|   | University Hospitals                              |
| Marketing                                     |   |
|   | City of Cleveland, Division of Fire               |
|   | CSU Math Corps                                    |
|   | The Coral Company                                 |
|   | Case Western Reserve University Biochemistry Lab  |
|   | Cleveland State University Division of Technology |
|   | Mt. Zion Congressional Church                     |
|   | LGBT Community Center                             |
|   | Music Settlement                                  |
| Science, Technology,<br>Engineering & Math    |   |
|   | Cleveland Public Library                          |
|   | CSU Math Corps                                    |
|   | Natural History Museum                            |
|   | Botanical Gardens                                 |
|   | Art House   |
| Transportation, Distribution                  |   |
| & Logistics                                   |   |
|   | CSU College of Engineering                        |
|   | Westown Tire                                      |

| TABLE 4. SITE NAMES: 2013-2014 COHORT                 |           |         |  |
|---|-----------|---------|--|
|   | Frequency | Percent |  |
| Missing   | 8         | 7.6     |  |
| CMSD Design Lab                                       | 6         | 5.7     |  |
| Cleveland Public Library                              | 5         | 4.8     |  |
| Literacy Cooperative/Mound School                     | 5         | 4.8     |  |
| ACE Program   | 4         | 3.8     |  |
| Botanical Gardens                                     | 4         | 3.8     |  |
| CMSD Lemonade Day                                     | 4         | 3.8     |  |
| CSU Math Corps  | 4         | 3.8     |  |
| City of Cleveland, Division of Fire                   | 3         | 2.9     |  |
| Ideastream/WVIZ                                       | 3         | 2.9     |  |
| Music Settlement                                      | 3         | 2.9     |  |
| The Centers for Families and Children                 | 3         | 2.9     |  |
| University Hospitals                                  | 3         | 2.9     |  |
| Case Western Reserve University Biochemistry Lab      | 2         | 1.9     |  |
| City of Cleveland Police Department                   | 2         | 1.9     |  |
| Cleveland Municipal Court                             | 2         | 1.9     |  |
| Cleveland State University Division of Technology     | 2         | 1.9     |  |
| CSU College of Engineering                            | 2         | 1.9     |  |
| Cuyahoga County Animal Shelter                        | 2         | 1.9     |  |
| Cuyahoga County-Senior & Adult Services               | 2         | 1.9     |  |
| Glenville High School                                 | 2         | 1.9     |  |
| Kaiser Permanente Secrets Project                     | 2         | 1.9     |  |
| LGBT Community Center                                 | 2         | 1.9     |  |
| Ohio Film Festival Commission                         | 2         | 1.9     |  |
| Turner Construction                                   | 2         | 1.9     |  |
| Alzheimer's Association                               | 1         | 1.0     |  |
| AP Business Solutions                                 | 1         | 1.0     |  |
| Art House   | 1         | 1.0     |  |
| Best Buy  | 1         | 1.0     |  |
| Black Professionals Association Charitable Foundation | 1         | 1.0     |  |
| City of Cleveland Recreation Department               | 1         | 1.0     |  |
| City of Euclid Animal Shelter                         | 1         | 1.0     |  |
| Cleveland Clinic Surgical Prep Department             | 1         | 1.0     |  |
| Cleveland State University Math Department            | 1         | 1.0     |  |
| Cleveland-Marshall Law School Professor               | 1         | 1.0     |  |
| Cogswell Hall   | 1         | 1.0     |  |
| Cuyahoga Community College, Western Campus            | 1         | 1.0     |  |
| Dominion East Ohio Construction Projects              | 1         | 1.0     |  |
| Dr. Malcom Walters Jr. Family Dentistry Practice      | 1         | 1.0     |  |
| Engage Cleveland                                      | 1         | 1.0     |  |
| Fusion Fitness Training and Wellness Center           | 1         | 1.0     |  |

| Great Lakes Science Center     |       | 1   | 1.0   |
|--------------------------------|-------|-----|-------|
| Mt. Zion Congressional Church  |       | 1   | 1.0   |
| Natural History Museum         |       | 1   | 1.0   |
| Ronald McDonald House          |       | 1   | 1.0   |
| Small Business Administration  |       | 1   | 1.0   |
| Strawbridge Memorial Chapel    |       | 1   | 1.0   |
| The Coral Company              |       | 1   | 1.0   |
| Trend Consulting               |       | 1   | 1.0   |
| Warrensville Heights YWCA/YMCA |       | 1   | 1.0   |
| Westown Tire                   |       | 1   | 1.0   |
|                                | Total | 105 | 100.0 |

Complete placement interest data and their actual placement data was provided for 102 of the 105 youth in the cohort. Of the 105 youth, 55 (52%) were placed in their top career cluster area from the 16 options but it is fair to say that all would have received significant elements of their interest area in the cluster assigned based on the breadth of experiences. Top interest areas among the cohort include Arts, A/V Technology and Communications (14%), Science, Technology, Engineering (11%) and Human Services (11%). The greatest gap in placements relative to interest area is the Arts, A/V Technology and Communications cluster (-8%) followed by Human Services (-6%).

| CUHUKI                                       |            |           |            |
|--|------------|-----------|------------|
|  |            | %         |            |
|  | %          | Actual    | %          |
|  | Interested | Placement | Difference |
| Agriculture, Food and Natural Resources      | 5.7        | 5.7       | 0          |
| Architecture and Construction                | 9.5        | 13.3      | +3.8       |
| Arts, A/V Technology and Communications      | 14.3       | 6.7       | -7.6       |
| Business Management and Administration       | 1.0        | 3.9       | +2.9       |
| Early Childhood Education/Community Outreach | 0.0        | 5.7       | +5.7       |
| Education and Training                       | 5.7        | 7.6       | +1.9       |
| Government and Public Administration         | 1.0        | 4.8       | +3.8       |
| Health Science                               | 10.5       | 8.6       | -1.9       |
| Hospitality and Tourism                      | 1.9        | 1.9       | 0          |
| Human Services                               | 11.4       | 5.7       | -5.7       |
| Information Technology                       | 4.8        | 6.7       | +1.9       |
| Law, Public Safety, Corrections and Security | 10.5       | 8.6       | -1.9       |
| Marketing                                    | 7.6        | 6.7       | -0.9       |
| Science, Technology, Engineering             | 11.4       | 8.7       | -2.7       |
| Transportation, Distribution and Logistics   | 2.9        | 3.8       | +0.9       |
| Unknown/Missing                              | 1.6        | 1.8       | +0.2       |

## TABLE 5. PATHWAYS CAREER INTEREST AND PLACEMENT PERCENTAGES: 2013-2014COHORT

### Intern Evaluation of Internship Experience: 2013-2014 Cohort

At the end of their internship experience, youth in the 2013-2014 cohort were administrated a short survey containing items related to their internship experience. Overall, Pathways interns had very positive experiences at their internships. All youth (100%) agreed that their internship coordinator was an advocate during their time in the Pathways program and 96% agreed their coordinator discussed the goals of the internship prior to starting (see Table 6). Supervision at Pathways intern sites was perceived to be strong during 2013-2014. All responding youth agreed that students at their site understood expected tasks.

### **100% of youth in the** 2013-14 cohort stated their internship coordinator was An advocate for their internship experience.

Eight out of 10 youth indicated that once their internship began, the person responsible for mentoring them at their site discussed ways to reach learning goals. An overwhelming percentage of youth were given internship assignments that were their primary responsibility (92%) and 80% indicated they were assigned an appropriate amount of work. Eight out of 10 youth reported that their internship experience gave them a realistic sense of the vocational field they were interested in. Similar percentages of youth (88%) agreed that they assumed additional responsibility at their internship and that the environment at their internship encouraged them to participate. While two-thirds (64%) of youth thought their internship to their friends.

| Table 6. Intern Attitudes about Internships: 2013-2014 Cohort        |       |         |          |
|--|-------|---------|----------|
| Internship Coordinator   | %     | %       | %        |
|  | Agree | Neutral | Disagree |
| My internship coordinator was an advocate with my internship         | 100   |         |          |
| experience.  |       |         |          |
| My internship coordinator discussed my internship goals with me.     | 96    | 4       |          |
| Supervision at your internship                                       |       |         |          |
| Students understood tasks from mentor                                | 100   |         |          |
| My internship mentor discussed ways I could reach my learning goals. | 80    | 20      |          |
| I understood my tasks and responsibilities.                          | 96    | 4       |          |

| I was given assignments that were my primary responsibility.        | 92 | 8  |    |
|---|----|----|----|
| My internship mentor monitored my progress during the internship    | 80 | 20 |    |
| I was assigned an appropriate amount of work.                       | 80 | 12 | 8  |
| Overall evaluation of your internship                               |    |    |    |
| This experience gave me a realistic preview of a field of interest. | 80 | 20 |    |
| I assumed additional responsibility as my experience increased.     | 88 | 8  | 4  |
| The environment encouraged me to participate.                       | 88 | 12 |    |
| I was treated professionally.                                       | 92 | 4  | 4  |
| The work I did was challenging and stimulating.                     | 64 | 24 | 12 |
| There was enough work to keep me busy.                              | 80 | 12 | 8  |
| I'd recommend this internship to other students.                    | 96 | 4  |    |

### Pathways Internship Program Mentor Evaluation of Intern: 2013-2014 Cohort

Mentors rated interns on a 3-point scale of "excellent", "satisfactory" and "needs improvement".

- As shown in Table 7, 84% of internship mentors rated intern attendance and punctuality as "excellent" and only 4% rated it as "needs improvement".
- Internship reliability was rated as "excellent" by 72% of mentors and "satisfactory" by 28%. •
- Over three-fourths (76%) of mentors rated the interpersonal skills of interns as "excellent" and ٠ 24% rated it as "satisfactory".
- Overall, only 8% of mentors indicated that interns needed improvement in their job readiness ٠ skills.

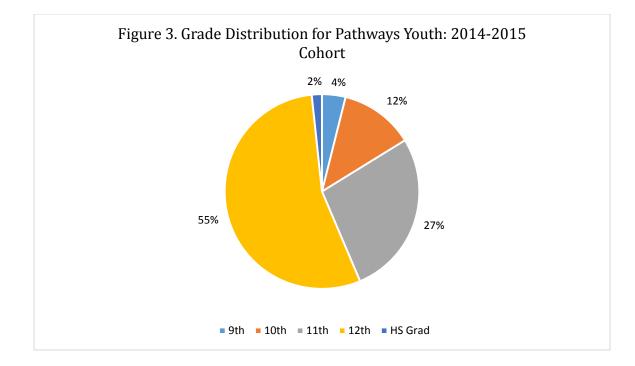
| TABLE 7. MENTOR EVALUATION OF INTERN: 2013-2014 COHORT |                |                   |                           |
|--|----------------|-------------------|---------------------------|
|  | %<br>Excellent | %<br>Satisfactory | %<br>Needs<br>Improvement |
| Attendance & Punctuality                               | 84             | 12                | 4                         |
| Reliability  | 72             | 28                | 0                         |
| Interpersonal Skills                                   | 76             | 24                | 0                         |
| Career Skills & Professionalism                        | 72             | 28                | 0                         |
| OVERALL RATING   | 64             | 28                | 8                         |

### Y.O.U. Pathways Program Data: 2014-2015 Cohort

From 2014-2015, the Pathways Internship Program ("Pathways") placed 179 youth in internships at 73 worksites across Cuyahoga County (see Table 11 for worksite names). The below report summarizes available data from the Y.O.U. Pathways program for the 2014-2015 cohort.

- As shown in Table 8 below, 179 youth represented 35 schools in Cuyahoga County.
- Over half (54.7%) of the 179 Pathways youth in this cohort were 12<sup>th</sup> graders.
- 61.5 of youth successfully completed the Pathways Program for the 2014-2015 cohort.

| TABLE 8. PATHWAYS PROGRAM DATA SUMMARY: 2014-2015 COHORT |     |      |  |
|--|-----|------|--|
| Number of Youth  | 179 | %    |  |
| Grade  |     |      |  |
| 9th  | 7   | 3.9  |  |
| 10th   | 22  | 12.3 |  |
| 11th   | 49  | 27.4 |  |
| 12 <sup>th</sup>   | 98  | 54.7 |  |
| HS Graduate  | 3   | 1.7  |  |
| Number of schools<br>represented                         | 35  |      |  |
| Number of intern sites                                   | 73  |      |  |
| Completion Status  |     |      |  |
| Dropped Out  | 16  | 8.9  |  |
| On Hold  | 5   | 2.8  |  |
| Opted Out  | 38  | 21.2 |  |
| Ready for Placement                                      | 3   | 1.7  |  |
| Successful Completer                                     | 110 | 61.5 |  |
| Waiting for Placement                                    | 7   | 3.9  |  |



| TABLE 9. PATHWAYS CAREER INTEREST AND PLACEMENT PERCENTAGES: 2014-2015 COHORT |                 |                          |                 |  |
|---|-----------------|--------------------------|-----------------|--|
|   | %<br>Interested | %<br>Actual<br>Placement | %<br>Difference |  |
| Agriculture, Food, and Natural Resources                                      | 0.0             | 3.1                      | +3.1            |  |
| Architecture and Construction   | 3.1             | 6.1                      | +3.0            |  |
| Arts, A/V Technology and Communications                                       | 14.3            | 9.2                      | -5.1            |  |
| Business Management and Administration  | 5.1             | 10.2                     | +5.1            |  |
| Education and Training  | 8.2             | 12.2                     | +4.0            |  |
| Finance   | 1.0             | 0.0                      | -1.0            |  |
| Health Science  | 18.4            | 6.1                      | -12.2           |  |
| Hospitality and Tourism   | 10.2            | 16.3                     | +6.1            |  |
| Human Services  | 4.1             | 3.1                      | -1.0            |  |
| Information Technology  | 2.0             | 5.1                      | +3.1            |  |
| Law, Public Safety, Corrections and Security                                  | 9.2             | 7.1                      | -2.1            |  |
| Marketing   | 4.1             | 5.1                      | +1.0            |  |
| Science, Technology, Engineering  | 19.4            | 13.3                     | -6.1            |  |
| Transportation, Distribution and Logistics                                    | 1.0             | 2.0                      | +1.0            |  |

Of the 179 youth in the 2014-2015 cohort, initial and actual placement data was obtained for 98 youth. For these 98 youth, 30.2% were placed in the career field of their interest. As seen in Table 9 above, although 18.4% of youth indicated an initial interest in the health science field, only 6.1% were placed in that field. Although one in ten (10.2%) of youth indicated interest in a career in hospitality and tourism, 16.3% of youth were placed in this field.

MC2 Stem had the highest percentage of youth enrolled in the program (see Table 10). Nearly two out of ten (17.3%) of all Pathways interns were students at MC2 STEM High School. There was also a fairly significant number of interns from Berea-Mid Park and Jane Addams.

| LE 10. SCHOOL NAME: 2014-2015 COHORT |           |         |  |
|--------------------------------------|-----------|---------|--|
|                                      | Frequency | Percent |  |
| Bedford                              | 4         | 2.3     |  |
| Berea-Mid Park                       | 14        | 7.8     |  |
| Cleveland Central                    | 3         | 1.7     |  |
| Catholic                             | 3         | 1.7     |  |
| Cleveland Heights                    | 3         | 1.7     |  |
| Cleveland School of A/D              | 1         | .6      |  |
| Cleveland School of the              | 8         | 4.5     |  |
| Arts                                 | δ         | 4.5     |  |
| Collinwood                           | 5         | 2.8     |  |
| CSSM                                 | 7         | 3.9     |  |
| CSSM- Neomed                         | 1         | .6      |  |
| Design Lab Early College             | 8         | 4.5     |  |
| East Tech                            | 2         | 1.1     |  |
| Euclid                               | 2         | 1.1     |  |
| Ginn Academy                         | 2         | 1.1     |  |
| Glenville                            | 1         | .6      |  |
| James Ford Rhodes                    | 1         | .6      |  |
| Jane Addams                          | 22        | 12.3    |  |
| JFK                                  | 1         | .6      |  |
| John Adams                           | 4         | 2.2     |  |
| John Hay                             | 8         | 4.5     |  |
| John Hay A&D                         | 2         | 1.1     |  |
| John Hay CSSM                        | 2         | 1.1     |  |
| John Hay Early College               | 4         | 2.2     |  |
| John Hay School of A/D               | 3         | 1.7     |  |
| Lakewood                             | 3         | 1.7     |  |
| Lincoln West                         | 1         | .6      |  |
| Martin Luther King                   | 1         | .6      |  |
| Max Hayes                            | 3         | 1.7     |  |
| MC2 STEM                             | 31        | 17.3    |  |
| MLK                                  | 3         | 1.7     |  |
| Nexus Academy                        | 9         | 5.0     |  |
| Normandy                             | 1         | .6      |  |
| Orange                               | 3         | 1.7     |  |
| Shaker Heights                       | 5         | 2.8     |  |
| Shaw                                 | 3         | 1.7     |  |
| Success Tech. Academy                | 1         | .6      |  |
| Trinity                              | 1         | .6      |  |

| Washington Park | 5   | 2.8   |
|-----------------|-----|-------|
| Whitney Young   | 1   | .6    |
| Total           | 179 | 100.0 |

| TABLE 11. SITE NAMES: 2014-2015 COHORT |           |         |
|--|-----------|---------|
|  | Frequency | Percent |
| Alzheimer's Assoc.                     | 2         | 1.1     |
| APB & Associates                       | 1         | .6      |
| Art House                              | 1         | .6      |
| Best Buy                               | 1         | .6      |
| Black Professionals Assoc.             | 1         | (       |
| Charitable Foundation                  | 1         | .6      |
| Black Professionals' Assoc.            | 1         | (       |
| Charitable Foundation                  | 1         | .6      |
| Brookpark Recreation Center            | 2         | 1.2     |
| Central Rec                            | 1         | .6      |
| Cleveland Botanical Gardens            | 4         | 2.2     |
| Cleveland Clinic                       | 2         | 1.1     |
| Cleveland Indians                      | 2         | 1.1     |
| Cleveland Municipal Court              | 1         | .6      |
| Cleveland Police Department            | 3         | 1.7     |
| Cleveland Police Dept.                 | 1         | .6      |
| Cleveland Public Library               | 1         | .6      |
| Collinwood Recreation Center           | 1         | .6      |
| CSU                                    | 2         | 1.1     |
| CSU College of Engineering             | 2         | 1.1     |
| CSU, College of Engineering            | 1         | .6      |
| Cudell Fine Arts                       | 2         | 1.1     |
| Cudell Recreation Center               | 1         | .6      |
| Cuyahoga Community College<br>West     | 1         | .6      |
| Cuyahoga County Prosecutor's<br>Office | 2         | 1.1     |
| Division of Rec, City Hall             | 1         | .6      |
| Dress for Success                      | 1         | .6      |
| Earle B. Turner Rec                    | 1         | .6      |
| Engage! Cleveland                      | 1         | .6      |
| Fire Food & Drink                      | 1         | .6      |
| Fosbel Cetek                           | 1         | .6      |

| Giant Eagle                    | 2  | 1.1                                   |
|--------------------------------|----|---------------------------------------|
| Glenville Recreation           | 1  | .6                                    |
| Great Lakes Science Center     | 6  | 3.4                                   |
| Greater Cleveland Aquarium     | 1  | .6                                    |
| Halloran Skating Rink          | 1  | .6                                    |
| Hamilton Rec Center            | 2  | 1.2                                   |
| Holmes Moth Watering           | _  | 112                                   |
| Applesauce                     | 1  | .6                                    |
| Holmes Mouth Watering Apple    |    |                                       |
| Sauce                          | 3  | 1.7                                   |
| JFK Rec Center                 | 1  | .6                                    |
| Katai's Child Development      | 1  | .6                                    |
| Kenneth L. Johnson Rec         | 1  | .6                                    |
| Leimkuehler Orthotics          | 1  | .6                                    |
| Lemonade Day                   | 4  | 2.2                                   |
| Math Corps @ CSU               | 10 | 5.6                                   |
| Michael Zone Rec               | 1  | .6                                    |
| Music Settlement               | 1  | .6                                    |
| MISSING                        | 53 | 29.6                                  |
| NEOMD @ CSU                    | 2  | 1.1                                   |
| NEOMED                         | 2  | 1.1                                   |
| NEON                           | 1  | .6                                    |
| One World Theater              | 4  | 2.2                                   |
| Orchard Stem School            | 1  | .6                                    |
| Paladar Latin Kitchen          | 1  | .6                                    |
| Ronald McDonald House          | 1  | .6                                    |
| Saucisson                      | 1  | .6                                    |
| Small Business Administration  | 1  | .6                                    |
| Southern Hills Skilled Nursing | 2  | 1.1                                   |
| Summer Math Corps @CSU         | 2  | 1.1                                   |
| The Center for Family and      | 4  | C C C C C C C C C C C C C C C C C C C |
| Children Services              | 1  | .6                                    |
| The Music Settlement           | 2  | 1.1                                   |
| Thurgood Marshall Rec          | 1  | .6                                    |
| Trend Consulting               | 1  | .6                                    |
| Turner Construction            | 2  | 1.1                                   |
| University Hospitals           | 2  | 1.2                                   |
| Whiting-Turner                 | 2  | 1.1                                   |
| Winking Lizard                 | 1  | .6                                    |
|                                |    |                                       |

| WVIZ Ideastream  | 1   | .6    |
|------------------|-----|-------|
| YMCA             | 3   | 1.7   |
| YOU Promo Video  | 1   | .6    |
| Zanzibar         | 2   | 1.1   |
| Zelma George Rec | 10  | 5.6   |
| TOTAL            | 179 | 100.0 |

### **Intern Evaluation of Internship Experience: 2014-2015 Cohort**

At the end of their internship experience, youth in the 2014-2015 cohort were administrated a short survey containing items related to their internship experience. Overall, Pathways interns had very positive experiences at their internships. A large percentage (89%) agreed that their internship coordinator was an advocate during their time in the Pathways program and 74% agreed their coordinator discussed the goals of the internship prior to starting (see Table 12). Supervision at Pathways intern sites was perceived to be strong during 2014-2015. All responding youth agreed that students at their site understood expected tasks.

# **89% OF YOUTH IN THE 2014-15** COHORT STATED THEIR INTERNSHIP COORDINATOR WAS AN ADVOCATE FOR THEIR INTERNSHIP EXPERIENCE.

Nine out of 10 youth indicated that once their internship began, the person responsible for mentoring them at their site discussed ways to reach learning goals. An overwhelming percentage of youth were given internship assignments that were their primary responsibility (90%) and 83% indicated they were assigned an appropriate amount of work. Seven out of 10 youth reported that their internship experience gave them a realistic sense of the vocational field they were interested in. Similar percentages of youth (75%) agreed that they assumed additional responsibility at their internship and that the environment at their internship encouraged them to participate. While two-thirds (67%) of youth thought their internship was challenging and stimulating, 93% indicated they would recommend their internship to their friends.

| Table 12. Intern Attitudes about Internships: 2014-2015 Cohort (n=72)    |            |  |  |
|--|------------|--|--|
| Internship Coordinator   | %<br>Agree |  |  |
| My internship coordinator was an advocate with my internship experience. | 89.1       |  |  |
| My internship coordinator discussed my internship goals with me.         | 73.6       |  |  |
| Supervision at your internship   |            |  |  |
| I was provided with an orientation to the organization.                  | 81.9       |  |  |
| Students understood tasks from mentor.                                   | 79.2       |  |  |
| My internship mentor discussed ways I could reach my learning goals.     | 91.6       |  |  |
| I understood my tasks and responsibilities.                              | 94.4       |  |  |
| I was given assignments that were my primary responsibility.             | 90.3       |  |  |
| My internship mentor monitored my progress during the internship.        | 79.2       |  |  |
| I was assigned an appropriate amount of work.                            | 83.3       |  |  |
| Overall evaluation of your internship                                    |            |  |  |
| This experience gave me a realistic preview of a field of interest.      | 72.2       |  |  |
| I assumed additional responsibility as my experience increased.          | 75.0       |  |  |
| The environment encouraged me to participate.                            | 75.0       |  |  |
| I was treated professionally.  | 79.2       |  |  |
| The work I did was challenging and stimulating.                          | 66.7       |  |  |
| There was enough work to keep me busy.                                   | 79.2       |  |  |
| I'd recommend this internship to other students.                         | 93.1       |  |  |

### Pathways Internship Program Mentor Evaluation of Intern: 2014-2015 Cohort

Mentors rated interns on a 3-point scale of "excellent", "satisfactory" and "needs improvement."

- As shown in Table 13 below, nearly all internship mentors rated intern career skills and professionalism as "excellent" or "satisfactory." Interns were rated highest for applying academic learning and respecting confidentiality.
- As seen in Table 14, intern interpersonal skills were rated as "excellent" by approximately 80% of mentors, specifically showing interest in work, cooperating with team members, and displaying a positive attitude.
- Table 15 shows that intern reliability was especially high for meeting deadlines and following directions.
- Intern punctuality was especially notable for arriving on time and staying the entire time at work (Table 16).

### TABLE 13. MENTOR EVALUATION OF INTERN: CAREER SKILLS & PROFESSIONALISM 2014-2015 COHORT (n=51)

|                           | %<br>Excellent | %<br>Satisfactory | %<br>Needs<br>Improvement |
|---------------------------|----------------|-------------------|---------------------------|
| Applies academic learning | 66.7           | 33.3              | 0.0                       |
| Applies thinking skills   | 52.9           | 45.1              | 2.0                       |
| Inquisitive               | 54.9           | 43.1              | 2.0                       |
| Takes initiative          | 47.1           | 49.0              | 3.9                       |
| Shows judgment            | 56.9           | 41.2              | 1.9                       |
| Recognizes limitations    | 51.0           | 49.0              | 0.0                       |
| Respects confidentiality  | 68.6           | 29.4              | 2.0                       |

### TABLE 14. MENTOR EVALUATION OF INTERN: INTERPERSONAL SKILLS2014-2015 COHORT (n=51)

| 2014-2015 CONORT (II-51)           |                |                   |                           |
|------------------------------------|----------------|-------------------|---------------------------|
|                                    | %<br>Excellent | %<br>Satisfactory | %<br>Needs<br>Improvement |
| Establishes self in adult role     | 62.7           | 37.3              | 0.0                       |
| Displays positive attitude         | 80.4           | 19.1              | 0.0                       |
| Shows interest in work             | 86.3           | 11.7              | 2.0                       |
| Dresses appropriately              | 80.4           | 17.6              | 2.0                       |
| Cooperates as a team member        | 84.3           | 15.7              | 0.0                       |
| Accepts constructive criticism     | 76.5           | 23.5              | 0.0                       |
| Relates positively with co-workers | 82.4           | 9.8               | 7.8                       |

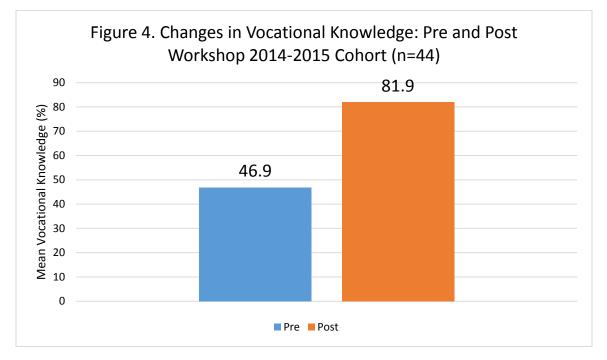
### TABLE 15. MENTOR EVALUATION OF INTERN: RELIABILITY 2014 2015 COUODT (m. 51)

| 2014-2015 COHORT (n=51)            |                |                   |                           |  |
|------------------------------------|----------------|-------------------|---------------------------|--|
|                                    | %<br>Excellent | %<br>Satisfactory | %<br>Needs<br>Improvement |  |
| Meets deadlines                    | 68.6           | 25.5              | 5.9                       |  |
| Plans effective use of time        | 62.7           | 35.3              | 2.0                       |  |
| Conforms to site policies          | 64.7           | 35.3              | 0.0                       |  |
| Anticipates what needs to be done  | 58.8           | 33.3              | 7.9                       |  |
| Follows through                    | 60.8           | 33.3              | 5.9                       |  |
| Understands and follows directions | 76.5           | 15.7              | 7.8                       |  |

| TABLE 16. MENTOR EVALUATION OF INTERN: ATTENDANCE & PUNCUALITY2014-2015 COHORT (n=51) |                |                   |                           |
|---|----------------|-------------------|---------------------------|
|   | %<br>Excellent | %<br>Satisfactory | %<br>Needs<br>Improvement |
| Notifies mentor prior to absence  | 78.4           | 13.7              | 7.9                       |
| Discusses schedule changes  | 78.4           | 13.7              | 7.9                       |
| Arrives on time and stays   | 90.2           | 7.8               | 2.0                       |

### Pathways Internship Program Pre/Post Workshop Vocational Knowledge: 2014-**2015 Cohort**

Prior to and at the end of the intern workshop, YOU staff administered a 10-item survey measuring vocational knowledge levels related to items such as identifying internship benefits, how to make a career choice, definitions of career clusters, and other vocational topics. A total of 44 youth completed pretest and posttest knowledge surveys. Correct responses to the 10-item survey were coded by Y.O.U. staff and a percent correct score was calculated. As seen in Figure 4 below, the mean knowledge score increased nearly 40 percentage points from pre to post workshop. In other words, prior to participating in the Pathways workshop, 44 youth answered 47% of the 10 vocational items correctly, compared to 82% after the workshop. This indicates a significant increase in vocational knowledge for a subset of youth in the Pathways program.



### Recommendations

Analysis of preliminary outcome and process data from two cohorts of youth involved in the Y.O.U. Pathways program resulted in several recommendations for future data collection and programming efforts.

#### **<u>Recommendation 1</u>**: Decrease the amount of missing program completion data.

Future analysis of Pathways data is dependent on having access to fairly complete program completion data. Currently, data received was incomplete, limiting the ability of evaluators to be able to report on completion rates as well as investigate differences in program outcomes data by program completion levels.

#### **<u>Recommendation 2</u>**: Drill down analysis for youth not challenged by their internship.

Future efforts should include a sub-analysis of youth who did not think their internship was challenging or kept them busy enough to identify any potential trends by worksite or vocational area. This will inform programming decisions and worksite selection, and allow program staff to monitor internship quality.

# <u>Recommendation 3:</u> A review of scope of service documents will help verify the quality and focus of internships and provide contextual data to FCFC and Begun Center evaluation staff.

Individual scope of service documents provided by internship sites are useful for providing context about internship focus. This includes verifying that youth are involved in meaningful and stimulating internship activities and not simply being required in rote or lower level vocational activities.

## <u>Recommendation 4:</u> Ensure that youth vocational interest is matched with worksite internship opportunities.

The last two summers youth were not always matched with interests in arts, A/V technology and communications fields as well as the health sciences and science, technology, engineering. Consider seeking out more partnerships with employers in these domains so youth are matched with vocational interest.